## **GOVERNMENT OF THE DISTRICT OF COLUMBIA**

Department of General Services



A Plan to Close DC General: Short-Term Family Housing in All 8 Wards

Ward 5 1700 Rhode Island, NE

# **Department of General Services**

Testimony of Greer Gillis Director

Before the

Board of Zoning Adjustment

Wednesday, March 1, 2017 DC Office of Zoning 441 4<sup>th</sup> Street, NW – Suite 200S Washington, D.C. 20001

## Welcome

Good morning Chairperson Hill, and members and staff of the Boarding of Zoning Adjustment. I am Greer Gillis, Director of the Department of General Services (DGS). Thank you for the opportunity to testify today about our efforts to support Mayor Bowser's goal to close the family shelter at DC General by 2018.

## **Property Search and Solicitation for Offers**

We are here today before the BZA seeking zoning relief for approval of 1700 Rhode Island, Ave. NE as an Emergency Shelter for more than 25 persons. Section U - 420.1(f) identifies conditions for approving an Emergency Shelter use. The BZA may approve more than 25 persons if there is no other reasonable alternative to meet the program needs of that area of the District.

As the Director of DGS I can state that no other reasonable alternative is practical to meet the needs of the District.

The Department of General Services started a property search by looking at District-owned properties in the city's inventory nearly two years ago. We looked for properties to purchase or lease only after we had exhausted our inventory. We worked in partnership with the Department of Human Services (DHS) to develop relevant criteria, and released a Solicitation for Offers (SFO) based on those metrics in late 2014 to get viable proposals from the community. In the summer of 2015, we hired a broker to help us identify sites in Wards where we had not yet identified feasible sites, such as Ward 5.

We executed the SFO process as an open solicitation, so sites were evaluated when they were brought forward. All responses to the solicitations were directed to DGS. Upon receipt of the developer's submission of proposals, potential sites were forwarded to DHS for evaluation. In order to close DC General, it is necessary to secure a total of 280 total units. The District sought roughly 12,000 to 30,000 square feet per site, preferably close to public transportation and other services and amenities, and sites that are economically feasible and able to be developed within a 24-30 month timeline. Using these criteria, DHS evaluated the site qualifications for each potential site submitted.

In Ward 5 we received two proposals with only one site; 2266 25th Place, NE to be of adequate size and within close proximity to public transportation and having the capacity to satisfy the program requirements. Upon award the Architects attended bi-weekly design meetings with both DGS / DHS representatives to develop test-fits layouts and concept drawings. As the designs progressed we held community meetings to gather input regarding the current design direction.

Proposals Received				
Company	Address	Ward	Received	Reason for Selection/Rejection
Avanti Real Estate	2385 Rhode Island Ave, NE	5	1/5/2015	Site not large enough
Douglas Development	2266 25th Place, NE	5	8/25/2014	Size, access

In a letter from the Councilman the community submitted a list of nine sites they believed viable options for the Ward 5 emergency shelter location. An evaluation for each of the proposed sites was completed.

Company	Address	Ward	Received	Reason for Selection/Rejection
ASR Group	1300 Rhode Island Ave, NE	5		No longer on the market, and was too expensive
William Baum (Archdiocese)	2266 25th Place, NE	5		Archdiocese has been non- responsive to District's reques for information.
Capital Care, Inc. (through MetroVision)	2900 Rhode Island Ave, NE	5		The current building is only 7,440 SF, which is too small. Even if the building were demolished, the site can only accommodate 13,509 SF of development which is also too small.
District of Columbia	1700 Rhode Island	5		This size of the site will not it to produce the required number of units and

Company	Address	Ward	Received	Reason for Selection/Rejection
	Ave, NE			accommodate the HOYA clinic. Site is still being considered for other District uses.
Vincent Jones	2900 South Dakota Ave, NE	5	in a star	This site is too small -it can only accommodate 3,669 SF of new development.
St. Josephs Home & School	2800 Otis Street, NE	5	int for a factor	Archdiocese has been non- responsive to District's request for information.
Charter School Development Fund	4401 8 <sup>th</sup> Street, NE (Former Potomac Prep Charter School)	5		The As- Is Sales price for this site is prohibitive at \$13,650,000 (325 / SF). This price does not include the cost of developing the site for use as short-term housing. This site was put on the market in January 2016.
Tree of Life Public Charter School	2315 18 <sup>th</sup> Pl, NE	5		Not available, under contract
District of Columbia	Florida and Q Street	5	Sit-avit	This site is too small

The D.C. Council determined that District owned properties would serve the City's interest better than leased sites. The Homeless Shelter Replacement Act of 2016 designated 1700 Rhode Island Avenue, NE; a District owned- site as the Ward 5 shelter location. At the time of our initial property search this location was occupied under an active lease. This site is improved with ahistorically eligible structure and rear garage structure that we propose to raze. Council's legislation last June 13 Bill 21-0620 designation of new sites required efforts to solicit, evaluate and award new teams of Architects. In October 2016, R. McGhee and Associates was awarded a contract for Architectural and Engineering Services leading the efforts for the Ward 5 site. With an inspired team of innovative architects and designers we have developed sound design solutions that satisfy the program goals and objectives.

#### **Development Process**

Over the next several months, both DGS and DHS held weekly design meetings with the architects in order to move the concept design phase forward. We required the new team to conduct a number of design charettes to ensure the proper project design for the existing structure and the surrounding community. We notified the team of our expectation to design distinguished facilities in which families experiencing homeless will feel safe and maintain a sense of pride. As the team reached significant milestones we integrated them within the Advisory Team and Design Overview meetings with the Ward 5 residence. This allowed us to gather immediate feedback and to incorporate suggestions made by the community. The proposed design showcases the existing building and the design is based on imput from the community and Advisory Team. The District has and will continue to meet with members of the Community through the design and construction process that will provide monthly updates. To date we have held over a dozen meetings which include the ANC, Council Members, District Leaders as well as several stakeholders and advocacy groups. We have also conducted community walk through's to understand the needs of the neighborhood as a whole. Continuous dialogue between the District and the ANC is ongoing. We look forward to continue future meetings which result in a harmonious outcome for the both the short-term family housing residence and the surrounding community.

DGS remains steadfast in its commitment to engage the community and stakeholders in the multi-phased elements of this Project. Based on community comments, we request flexibility to work with the community to refine exterior designs and non -programmatic elements. Such features include but are not limited to landscaping and exteriors, and other elements that will be immediately impactful to the neighborhood. Our design teams have engaged the Districts Fire and Emergency Medical Services well as the Metropolitan Police Department as consultants during concept development to assure safety and security is adequately incorporated in the early stages of the design process. The Department of Human Services' service provider may also provide additional maintenance and security through their contract.

#### **Construction Timeline**

As the City Administrator indicated, "DC General is not a place for families. Continuing to house families at this facility does not reflect the values that we share for how to serve and support our most vulnerable residents, especially families with children." As the implementing agency, DGS leads the effort to design, entitle, construct, deliver and manage the emergency shelter in Ward 5. Each day that passes equates to families unfairly being subjected to the DC General Shelter system.

Council's legislation last June required DGS to have teams develop preliminary designs, cost estimates and delivery schedules efficiently. Though every effort has been made to maintain the

initial 2018 delivery, after careful evaluation the team has committed to delivering the Ward 5 site in the summer of 2019. The following is the timeline of the anticipated delivery schedule:

Design Start	<b>DCRA Submission</b>	<b>Construction Start</b>	<b>Construction Delivery</b>
October 2016	June 2017	November 2017	Summer 2019

Any alternative that delays entitlement, construction and opening the new emergency shelters extends our use of DC General (an old, poorly adapted hospital building – beyond its useful life). We understand that the Opposition Party and some members of the ANC believe a shorter, fewer unit shelter is feasible. As the Director of DGS, in reliance upon our team of experienced professionals, the City's goals and objectives cannot be achieved by a facility of fewer units (which would require that the need be met by more facilities), and a shorter facility would create a practical difficulty for accomplishing this great public need for the City.

#### Conclusion

On behalf of the Mayor and the accomplished team who work for the Department of General Services, thank you for the opportunity to testify. We are ready, willing and eager to close DC General and deliver smaller, dignified and safe community-based shelters for the city's most vulnerable population. We appreciate your time and consideration. I am now available to answer any questions at the end of our presentation.